



Meeting: Haringey Strategic Partnership

Date: 27 April 2009

Report Title: Haringey Strategic Partnership – Strategic Commissioning Framework

Report of: Mary Connolly, Partnership Manager

Purpose

To propose a Strategic Commissioning Framework that will guide the approach to future commissioning activity in relation to the HSP's Area Based Grant allocation for 2009/10, 2010/11 and beyond.

Summary

This paper offers a Strategic Commissioning Framework which has been tailored to meet the overall needs of the HSP, whilst maintaining flexibility to be developed further as commissioning capabilities mature across the partnership. The Framework document is attached as Appendix 1.

The Enterprise Theme Board is currently "road testing" the framework in order to fine tune the approach and add to the learning. A good start has been made, testing the activity that went into the development of a draft commissioning prospectus and followed through to future steps in the process.

The Strategic Commissioning Framework will be operationalised for 2009/10 and 2010/11 for the Enterprise Board investments and phased in to cover all other Theme Boards as new commissioning intentions for unallocated funds come on stream.

The HSP Commissioning Working Group which reports to the HSP Performance Management Group have begun to review their scope to support the ongoing development of the framework, providing peer challenge to individual theme board commissioning intentions and seeking new opportunities for collaboration.

The framework draws on other models of good practice especially the Team Hackney model and this is acknowledged in the document.

Recommendations

That the HSP endorse the Strategic Commissioning Framework.

That a review of the effectiveness of the arrangements is undertaken in 12 months time to fine tune the framework.

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Overview

The HSP's Performance Management Group (PMG) have considered a number of reports on strategic commissioning, the first on 6 October 2008 – Developing a Commissioning Approach, followed by a second on 3 December 2008 – HSP Theme Board Commissioning. The proposed framework set out here was further considered and approved by the Group at its meeting on 18 March 2009. The PMG aims to move the Strategic Commissioning agenda forward by introducing a framework to be implemented during 2009/10.

In developing the framework, a review of Strategic Commissioning best practice has been undertaken, evaluating the various models and making adaptations to fit with the requirements of the HSP. The framework builds upon models highlighted in previous reports which have 4 key elements; **analyse, plan, do, and review**. Within the key elements there are **ten steps** to take describing the commissioning journey.

It is proposed that the Strategic Commissioning Framework shown in appendix 1 is adopted from April 2009 and being piloted for the whole of the Enterprise Board's investments and a phasing in of the framework across the whole of the Partnership for funding still to be allocated.

It is anticipated that the framework will need to be further developed in the light of local learning and ensuring we have strategic and operational fit. It is intended to consult widely on the framework to help shape the document further and ensure it complies with the Compact by applying the compact proofing checklist of funding and procurement and contract management included at the end of the document.

The adoption of the framework will require an appropriate central vehicle which will provide an effective network that will disseminate learning, challenge existing ways of working, adapt the needs of communities and the partnership and embed developments and improvements.

It is proposed that a Strategic Commissioning Group is formally established (formed from the Commissioning Working Group) as a sub group of PMG. Its roll will to implement the commissioning arrangements and provide an intelligence forum that is shared across all theme boards and upwards to PMG.

The Ten Step Strategic Commissioning Cycle

